



**ESTUARY TRANSIT DISTRICT  
FINANCE COMMITTEE MEETING**  
via Zoom  
June 16, 2021 at 9:30 AM

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**Agenda**

1. Call to Order-S. Tyler, Treasurer and Chair of Finance Committee
- [2.](#) Discussion of Budget vs. Actual - H. Famiglietti
- [3.](#) Discussion of Cash Flow
- [4.](#) Discussion of Proposed Budget for 2021-22
5. Discussion of Items for June 18, 2021 Regular Board Meeting
6. Other Business
7. Adjournment

Join Zoom Meeting

<https://us02web.zoom.us/j/85186820022?pwd=QkxnejBCNmhQT3RWRVhlc0VWYmNqZz09>

Meeting ID: 851 8682 0022 Passcode: 947177

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*Language Assistance is available. If you need assistance, please call Lisa at 860-510-0429 ext. 104 at least 48 hours prior to the meeting.*

ESTUARY TRANSIT DISTRICT					
For the Period July 1, 2020 to April 30, 2021					
	YTD ACTUAL	YTD BUDGET AMOUNT	YTD VARIANCE	TOTAL FYE 21 BUDGET	REMAININ G BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 37,824	\$ 71,625	\$ (33,801)	\$ 85,950	\$ 48,126
405 · DURHAM & HADDAM REVENUE	\$ 25,510	\$ 12,042	\$ 13,468	\$ 14,450	\$ (11,060)
405 · MIDDLESEX HOSPITAL PHP	\$ 5,247	\$ 32,917	\$ (27,670)	\$ 39,500	\$ 34,254
405 · OTHER REVENUE	\$ 18	\$ 17,625	\$ (17,607)	\$ 21,150	\$ 21,132
408 · ADVERTISING	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ (10,000)
CARES ACT	\$ 4,075	\$ 120,963	\$(116,887)	\$ 163,180	\$ 159,105
<b>TOTAL REVENUE</b>	<b>\$ 82,674</b>	<b>\$ 255,171</b>	<b>\$(172,497)</b>	<b>\$ 324,230</b>	<b>\$ 241,556</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 607,316	\$ 699,146	\$ 91,830	\$ 838,975	\$ 231,659
502 · FRINGE BENEFITS	\$ 307,096	\$ 295,792	\$ (11,305)	\$ 354,950	\$ 47,854
503 · SERVICES	\$ 36,422	\$ 42,917	\$ 6,495	\$ 51,500	\$ 15,078
503.01 · MANAGEMENT	\$ 134,667	\$ 200,000	\$ 65,333	\$ 240,000	\$ 105,333
503.10 · MAINTENANCE	\$ 117,448	\$ 155,146	\$ 37,698	\$ 186,175	\$ 68,727
504 · MATERIALS & SUPPLIES	\$ 12,054	\$ 8,646	\$ (3,408)	\$ 10,375	\$ (1,679)
505 · UTILITIES	\$ 46,190	\$ 38,542	\$ (7,649)	\$ 46,250	\$ 60
506 · CASUALTY & LIABILITY COST	\$ 25,540	\$ 20,000	\$ (5,540)	\$ 24,000	\$ (1,540)
507 · FUEL	\$ 115,803	\$ 197,083	\$ 81,281	\$ 236,500	\$ 120,697
509 · MISCELLANEOUS EXPENSE	\$ 33,346	\$ 16,417	\$ (16,929)	\$ 19,700	\$ (13,646)
Contingency	\$ 7,819	\$ 25,667	\$ 17,848	\$ 30,800	\$ 22,981
<b>TOTAL EXPENSES</b>	<b>\$ 1,443,699</b>	<b>\$ 1,699,354</b>	<b>\$ 255,655</b>	<b>\$ 2,039,225</b>	<b>\$ 595,526</b>

	Surplus/ (Deficit)		
	DOT	LOCAL	Local Reserved for DAR
Regional Shuttle	\$ -		
RT.81	\$ -		
Mid-Shore Shuttle	\$ 15,250		
Riverside Shuttle Ext.	\$ 4,918		
TOC		\$ -	
MGP		\$ -	
DAR		\$ -	
Trolley		\$ -	
<b>TOTAL</b>	<b>\$ 20,168</b>	<b>\$ -</b>	<b>\$ -</b>

<b>XMILE</b>		\$ -	
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	REGIONAL SHUTTLE				
	For the Period July 1, 2020 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 27,354	\$ 50,000	\$ (22,646)	\$ 60,000	\$ 32,646
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ 25,000	\$ (25,000)	\$ 30,000	\$ 30,000
405 · OTHER REVENUE	\$ -	\$ 17,625	\$ (17,625)	\$ 21,150	\$ 21,150
408 · ADVERTISING	\$ -	\$ -	\$ -	\$ -	\$ -
CARES ACT	\$ 4,075	\$ 83,417	\$ (79,341)	\$ 100,100	\$ 96,025
<b>TOTAL REVENUE</b>	<b>\$ 31,429</b>	<b>\$ 176,042</b>	<b>\$ (144,613)</b>	<b>\$ 211,250</b>	<b>\$ 179,821</b>
<b>EXPENSES</b>		\$ -			
501 · LABOR	\$ 321,001	\$ 390,000	\$ 68,999	\$ 468,000	\$ 146,999
502 · FRINGE BENEFITS	\$ 169,346	\$ 176,250	\$ 6,904	\$ 211,500	\$ 42,154
503 · SERVICES	\$ 26,388	\$ 27,083	\$ 696	\$ 32,500	\$ 6,112
503.01 · MANAGEMENT	\$ 121,200	\$ 180,000	\$ 58,800	\$ 216,000	\$ 94,800
503.10 · MAINTENANCE	\$ 50,906	\$ 66,667	\$ 15,761	\$ 80,000	\$ 29,094
504 · MATERIALS & SUPPLIES	\$ 5,141	\$ 3,750	\$ (1,391)	\$ 4,500	\$ (641)
505 · RENT & UTILITIES	\$ 35,914	\$ 30,417	\$ (5,497)	\$ 36,500	\$ 586
506 · CASUALTY & LIABILITY COST	\$ 12,677	\$ 8,333	\$ (4,344)	\$ 10,000	\$ (2,677)
507 · FUEL	\$ 46,797	\$ 84,167	\$ 37,370	\$ 101,000	\$ 54,203
509 · MISCELLANEOUS EXPENSE	\$ 20,891	\$ 6,667	\$ (14,224)	\$ 8,000	\$ (12,891)
Contingency	\$ -	\$ -	\$ -		\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 810,261</b>	<b>\$ 973,333</b>	<b>\$ 163,073</b>	<b>\$ 1,168,000</b>	<b>\$ 357,739</b>
<b>DEFICIT</b>	<b>\$ 778,832</b>	<b>\$ 797,292</b>	<b>\$ 18,460</b>	<b>\$ 956,750</b>	<b>\$ 177,918</b>
<b>DOT</b>	<b>\$ 753,878</b>	<b>\$ 753,878</b>		<b>\$ 904,654</b>	<b>\$ 150,776</b>
<b>LOCAL</b>	<b>\$ 24,953</b>				
<b>Surplus/(Deficit)</b>	<b>\$ -</b>				

<b>RT. 81 - Madison-Middletown</b>					
<b>For the Period July 1, 2020 to April 30, 2021</b>					
	<b>YTD Actuals</b>	<b>YTD Budget</b>	<b>YTD VARIANCE</b>	<b>TOTAL FY 21 BUDGET</b>	<b>REMAINING BUDGET</b>
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 1,605	\$ 1,292	\$ 314	\$ 1,550	\$ (55)
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -	\$ -	\$ -
CARES ACT	\$ -	\$ -	\$ -	\$ 7,050	\$ 7,050
<b>TOTAL REVENUE</b>	<b>\$ 1,605</b>	<b>\$ 1,292</b>	<b>\$ 314</b>	<b>\$ 8,600</b>	<b>\$ 6,995</b>
<b>EXPENSES</b>					
		\$ -			
501 · LABOR	\$ 66,330	\$ 55,833	\$ (10,496)	\$ 67,000	\$ 670
502 · FRINGE BENEFITS	\$ 22,819	\$ 21,250	\$ (1,569)	\$ 25,500	\$ 2,681
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 15,757	\$ 21,667	\$ 5,910	\$ 26,000	\$ 10,243
504 · MATERIALS & SUPPLIES		\$ -		\$ -	
505 · RENT & UTILITIES	\$ 822	\$ 1,292	\$ 470	\$ 1,550	\$ 728
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 16,220	\$ 27,750	\$ 11,530	\$ 33,300	\$ 17,080
509 · MISCELLANEOUS EXPENSE	\$ 8,361	\$ 4,375	\$ (3,986)	\$ 5,250.00	\$ (3,111)
Contingency					
<b>TOTAL EXPENSES</b>	<b>\$ 130,307</b>	<b>\$ 132,167</b>	<b>\$ 1,859</b>	<b>\$ 158,600</b>	<b>\$ 28,293</b>
<b>DEFICIT</b>	<b>\$ 128,702</b>	<b>\$ 130,875</b>	<b>\$ 2,173</b>	<b>\$ 150,000</b>	<b>\$ 21,298</b>
<b>DOT</b>	<b>\$ 128,702</b>				
<b>Surplus/(Deficit)</b>	<b>\$ -</b>				

<b>MID-SHORE SHUTTLE</b>					
<b>For the Period July 1, 2020 to April 30, 2021</b>					
	<b>YTD Actuals</b>	<b>YTD Budget</b>	<b>YTD VARIANCE</b>	<b>TOTAL FY 21 BUDGET</b>	<b>REMAINING BUDGET</b>
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 921	\$ 2,958	\$ (2,038)	\$ 3,550	\$ 2,629
405 · DURHAM & HADDAM REVENUE	\$ -	\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -		\$ -
405 · OTHER REVENUE	\$ -	\$ -	\$ -		\$ -
408 · ADVERTISING	\$ -	\$ -	\$ -		\$ -
CARES ACT	\$ -	\$ -	\$ -	\$ 7,625	\$ 7,625
<b>TOTAL REVENUE</b>	<b>\$ 921</b>	<b>\$ 2,958</b>	<b>\$ (2,038)</b>	<b>\$ 11,175</b>	<b>\$ 10,254</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 61,174	\$ 78,333	\$ 17,160	\$ 94,000	\$ 32,826
502 · FRINGE BENEFITS	\$ 42,476	\$ 29,167	\$ (13,309)	\$ 35,000	\$ (7,476)
503 · SERVICES		\$ -	\$ -		
503.01 · MANAGEMENT		\$ -	\$ -		
503.10 · MAINTENANCE	\$ 18,831	\$ 23,292	\$ 4,461	\$ 27,950	\$ 9,119
504 · MATERIALS & SUPPLIES		\$ -	\$ -		
505 · RENT & UTILITIES	\$ 948	\$ 1,375	\$ 427	\$ 1,650	\$ 702
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 18,716	\$ 29,750	\$ 11,034	\$ 35,700	\$ 16,984
509 · MISCELLANEOUS EXPENSE	\$ 1,782	\$ 2,729	\$ 947	\$ 3,275	\$ 1,493
Contingency	\$ 5,633	\$ 16,333	\$ 10,700	\$ 19,600	\$ 13,967
<b>TOTAL EXPENSES</b>	<b>\$ 149,559</b>	<b>\$ 180,979</b>	<b>\$ 31,420</b>	<b>\$ 217,175</b>	<b>\$ 67,616</b>
<b>DEFICIT</b>	<b>\$ 148,639</b>	<b>\$ 178,021</b>	<b>\$ 29,382</b>	<b>\$ 206,000</b>	<b>\$ 57,361</b>
<b>DOT</b>	<b>\$ 163,889</b>				
<b>Surplus/(Deficit)</b>	<b>15,250</b>				

<b>Riverside EXT</b>					
<b>For the Period July 1, 2020 to April 30, 2021</b>					
	<b>YTD Actuals</b>	<b>YTD Budget</b>	<b>YTD VARIANCE</b>	<b>TOTAL FY 21 BUDGET</b>	<b>REMAINING BUDGET</b>
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 261	\$ 1,958	\$ (1,698)	\$ 2,350	\$ 2,089
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -		\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ -	\$ -	\$ 3,350	\$ 3,350
<b>TOTAL REVENUE</b>	<b>\$ 261</b>	<b>\$ 1,958</b>	<b>\$ (1,698)</b>	<b>\$ 5,700</b>	<b>\$ 5,439</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 40,674	\$ 37,521	\$ (3,153)	\$ 45,025	\$ 4,351
502 · FRINGE BENEFITS	\$ 17,964	\$ 11,083	\$ (6,881)	\$ 13,300	\$ (4,664)
503 · SERVICES		\$ -			
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 6,060	\$ 7,771	\$ 1,711	\$ 9,325	\$ 3,265
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 316	\$ 458	\$ 142	\$ 550	\$ 234
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		
507 · FUEL	\$ 6,239	\$ 9,917	\$ 3,678	\$ 11,900	\$ 5,661
509 · MISCELLANEOUS EXPENSE	\$ 451	\$ 333	\$ (118)	\$ 400	\$ (51)
Contingency	\$ 2,186	\$ 9,333	\$ 7,148	\$ 11,200	\$ 9,014
<b>TOTAL EXPENSES</b>	<b>\$ 73,890</b>	<b>\$ 76,417</b>	<b>\$ 2,527</b>	<b>\$ 91,700</b>	<b>\$ 17,810</b>
<b>DEFICIT</b>	<b>\$ 73,629</b>	<b>\$ 74,458</b>	<b>\$ 829</b>	<b>\$ 86,000</b>	<b>\$ 12,371</b>
<b>DOT</b>	<b>\$ 78,547</b>				
<b>Surplus/(Deficit)</b>	<b>4,918</b>				

	TRANSIT ON CALL				
	For the Period July 1, 2020 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 525	\$ 2,083	\$ (1,559)	\$ 2,500	\$ 1,975
405 · DURHAM & HADDAM REVENUE	\$ -	\$ 12,042	\$ (12,042)	\$ 14,450	\$ 14,450
405 · MIDDLESEX HOSPITAL PHP	\$ -	\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE	\$ 18	\$ -	\$ 18	\$ -	\$ (18)
408 · ADVERTISING	\$ -	\$ -	\$ -	\$ -	\$ -
RURAL CARES	\$ -	\$ 1,875	\$ (1,875)	\$ 2,250	\$ 2,250
<b>TOTAL REVENUE</b>	<b>\$ 543</b>	<b>\$ 16,000</b>	<b>\$ (15,457)</b>	<b>\$ 19,200</b>	<b>\$ 18,657</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 24,756	\$ 29,958	\$ 5,202	\$ 35,950	\$ 11,194
502 · FRINGE BENEFITS	\$ 9,420	\$ 8,875	\$ (545)	\$ 10,650	\$ 1,230
503 · SERVICES	\$ 3,292	\$ 3,042	\$ (251)	\$ 3,650	\$ 358
503.01 · MANAGEMENT	\$ 13,467	\$ 20,000	\$ 6,533	\$ 24,000	\$ 10,533
503.10 · MAINTENANCE	\$ 4,848	\$ 6,250	\$ 1,402	\$ 7,500	\$ 2,652
504 · MATERIALS & SUPPLIES	\$ 612	\$ 417	\$ (195)	\$ 500	\$ (112)
505 · RENT & UTILITIES	\$ 3,652	\$ 3,333	\$ (318)	\$ 4,000	\$ 348
506 · CASUALTY & LIABILITY COST	\$ 1,409	\$ 833	\$ (575)	\$ 1,000	\$ (409)
507 · FUEL	\$ 4,991	\$ 7,917	\$ 2,926	\$ 9,500	\$ 4,509
509 · MISCELLANEOUS EXPENSE	\$ 929	\$ 667	\$ (263)	\$ 800	\$ (129)
Contingency					
<b>TOTAL EXPENSES</b>	<b>\$ 67,375</b>	<b>\$ 81,292</b>	<b>\$ 13,917</b>	<b>\$ 97,550</b>	<b>\$ 30,175</b>
<b>DEFICIT</b>	<b>\$ 66,832</b>	<b>\$ 65,292</b>	<b>\$ (1,540)</b>	<b>\$ 78,350</b>	<b>\$ 11,518</b>
<b>DOT</b>	<b>\$ 55,741</b>	<b>\$ 53,583</b>		<b>\$ 64,300</b>	<b>\$ 8,559</b>
<b>LOCAL</b>	<b>\$ 11,091</b>	<b>\$ 9,973</b>		<b>\$ 14,050</b>	<b>\$ 2,959</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>				

	MUNICIPAL GRANT PROGRAMM				
	For the Period July 1, 2020 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 775	\$ 7,917	\$ (7,142)	\$ 9,500	\$ 8,725
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -	\$ -	\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -	\$ -	\$ -
408 · ADVERTISING		\$ -	\$ -	\$ -	\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 775</b>	<b>\$ 7,917</b>	<b>\$ (7,142)</b>	<b>\$ 9,500</b>	<b>\$ 8,725</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 65,679	\$ 70,833	\$ 5,154	\$ 85,000	\$ 19,321
502 · FRINGE BENEFITS	\$ 33,626	\$ 37,083	\$ 3,457	\$ 44,500	\$ 10,874
503 · SERVICES	\$ 4,556	\$ 4,167	\$ (390)	\$ 5,000	\$ 444
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 14,545	\$ 20,167	\$ 5,622	\$ 24,200	\$ 9,655
504 · MATERIALS & SUPPLIES	\$ 6,301	\$ 4,479	\$ (1,822)	\$ 5,375	\$ (926)
505 · RENT & UTILITIES	\$ 4,189	\$ 1,208	\$ (2,981)	\$ 1,450	\$ (2,739)
506 · CASUALTY & LIABILITY COST	\$ 11,454	\$ 10,833	\$ (621)	\$ 13,000	\$ 1,546
507 · FUEL	\$ 14,972	\$ 25,833	\$ 10,861	\$ 31,000	\$ 16,028
509 · MISCELLANEOUS EXPENSE	\$ 931	\$ 813	\$ (119)	\$ 975	\$ 44
Contingency					
<b>TOTAL EXPENSES</b>	<b>\$ 156,254</b>	<b>\$ 175,417</b>	<b>\$ 19,163</b>	<b>\$ 210,500</b>	<b>\$ 54,246</b>
<b>DEFICIT</b>	<b>\$ 155,479</b>	<b>\$ 167,500</b>	<b>\$ 12,021</b>	<b>\$ 201,000</b>	<b>\$ 45,521</b>
<b>DOT</b>	<b>\$ 155,479</b>				
<b>Surplus/(Deficit)</b>	<b>\$ -</b>				



	DAR				
	For the Period July 1, 2020 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 6,384	\$ 5,417	\$ 967	\$ 6,500	\$ 116
405 · DURHAM & HADDAM REVENUE	\$ 25,510	\$ -	\$ 25,510	\$ -	\$ (25,510)
405 · MIDDLESEX HOSPITAL PHP	\$ 5,247	\$ 7,917	\$ (2,670)	\$ 9,500	\$ 4,254
405 · OTHER REVENUE		\$ -	\$ -	\$ -	\$ -
408 · ADVERTISING	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ (10,000)
CARES ACT		\$ 35,671	\$ (35,671)	\$ 42,805	\$ 42,805
<b>TOTAL REVENUE</b>	<b>\$ 47,140</b>	<b>\$ 49,004</b>	<b>\$ (1,864)</b>	<b>\$ 58,805</b>	<b>\$ 11,665</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 27,702	\$ 36,667	\$ 8,964	\$ 44,000	\$ 16,298
502 · FRINGE BENEFITS	\$ 11,445	\$ 12,083	\$ 638	\$ 14,500	\$ 3,055
503 · SERVICES	\$ 2,186	\$ 8,625	\$ 6,439	\$ 10,350	\$ 8,164
503.01 · MANAGEMENT		\$ -			
503.10 · MAINTENANCE	\$ 6,501	\$ 9,333	\$ 2,832	\$ 11,200	\$ 4,699
504 · MATERIALS & SUPPLIES		\$ -			
505 · RENT & UTILITIES	\$ 350	\$ 458	\$ 108	\$ 550	\$ 200
506 · CASUALTY & LIABILITY COST		\$ -			
507 · FUEL	\$ 7,868	\$ 11,750	\$ 3,882	\$ 14,100	\$ 6,232
509 · MISCELLANEOUS EXPENSE		\$ 833	\$ 833	\$ 1,000	\$ 1,000
Contingency		\$ -			
<b>TOTAL EXPENSES</b>	<b>\$ 56,053</b>	<b>\$ 79,750</b>	<b>\$ 23,697</b>	<b>\$ 95,700</b>	<b>\$ 39,647</b>
<b>DEFICIT</b>	<b>\$ (8,913)</b>	<b>\$ 30,746</b>	<b>\$ 21,833</b>	<b>\$ 36,895</b>	<b>\$ 27,982</b>
<b>LOCAL</b>	<b>\$ 8,913</b>			<b>\$ 36,895</b>	<b>\$ 27,982</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>				

	XMLE				
	For the Period July 1, 2020 to April 30, 2021				
	YTD Actuals	YTD Budget	YTD VARIANCE	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ -	\$ 6,563	\$ (6,563)	\$ 7,875	\$ 7,875
405 · DURHAM & HADDAM REVENUE					
405 · MIDDLESEX HOSPITAL PHP					
405 · OTHER REVENUE					
408 · ADVERTISING					
CARES ACT	\$ 123,117				
<b>TOTAL REVENUE</b>	<b>\$ 123,117</b>	<b>\$ 6,563</b>	<b>\$ (6,563)</b>	<b>\$ 7,875</b>	<b>\$ 7,875</b>
<b>EXPENSES</b>					
501 · LABOR	\$ 85,941	\$ 125,833	\$ 39,892	\$ 151,000	\$ 65,059
502 · FRINGE BENEFITS	\$ 12,403	\$ 61,667	\$ 49,264	\$ 74,000	\$ 61,597
503 · SERVICES	\$ 2,000	\$ 8,750	\$ 6,750	\$ 10,500	\$ 8,500
503.01 · MANAGEMENT		\$ -	\$ -		
503.10 · MAINTENANCE	\$ 7,773	\$ 24,167	\$ 16,394	\$ 29,000	\$ 21,227
504 · MATERIALS & SUPPLIES		\$ 7,083	\$ 7,083	\$ 8,500	\$ 8,500
505 · RENT & UTILITIES		\$ -	\$ -		\$ -
506 · CASUALTY & LIABILITY COST		\$ -	\$ -		\$ -
507 · FUEL	\$ 15,000	\$ 25,833	\$ 10,833	\$ 31,000	\$ 16,000
509 · MISCELLANEOUS EXPENSE	\$ -	\$ 4,167	\$ 4,167	\$ 5,000	\$ 5,000
Contingency					
<b>TOTAL EXPENSES</b>	<b>\$ 123,117</b>	<b>\$ 257,500</b>	<b>\$ 134,383</b>	<b>\$ 309,000</b>	<b>\$ 185,883</b>

<b>DEFICIT</b>	<b>\$ -</b>	<b>\$ 250,938</b>	<b>\$ 134,383</b>	<b>\$ 301,125</b>	<b>\$ 301,125</b>
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<b>LOCAL</b>	<b>\$ -</b>
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<b>Surplus/(Deficit)</b>	<b>\$ -</b>
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ETD FY March 2020-February 2021

OPR AWARDED	\$ 960,000
DRAW	\$ 147,301
Remaining BALANCE	\$ 812,699

ETD FY 20-21 (July to April )

	URBAN CARE ACT REVENUE	RURAL CARE ACT REVENUE
OPR AWARDED	\$ 1,540,000	\$ 30,000
DRAW	\$ 50,945	\$ 13,966
Obligated	\$ 70,700	\$ 1,350
Remaining BALANCE	\$ 1,418,355	\$ 14,684

	X-MILE CARE ACT REVENUE
AWARDED	\$ 960,000
DRAW	\$ 147,300
Obligated	\$ 28,597
Remaining BALANCE	\$ 784,103

	TAXI				
	For the Period July 1, 2020 to February 28, 2021				
	YTD Actuals	YTD Budget	VARIANCE Under/(Over)	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 3,005	\$ 7,500	\$ 4,495	\$ 15,000	\$ 11,995
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -		\$ -
405 · OTHER REVENUE (State Match)		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
<b>TOTAL REVENUE</b>	<b>\$ 3,005</b>	<b>\$ 7,500</b>	<b>\$ 4,495</b>	<b>\$ 15,000</b>	<b>\$ 11,995</b>
<b>EXPENSES</b>					
501 · LABOR		\$ -	\$ -	\$ -	\$ -
502 · FRINGE BENEFITS		\$ -	\$ -	\$ -	\$ -
503 · SERVICES		\$ -	\$ -	\$ -	\$ -
503.01 · MANAGEMENT		\$ -	\$ -	\$ -	\$ -
503.10 · MAINTENANCE		\$ -	\$ -	\$ -	\$ -
504 · MATERIALS & SUPPLIES		\$ -	\$ -	\$ -	\$ -
505 · RENT & UTILITIES		\$ -	\$ -	\$ -	\$ -
506 · CASUALTY & LIABILITY COST		\$ -	\$ -	\$ -	\$ -
507 · FUEL		\$ -	\$ -	\$ -	\$ -
509 · MISCELLANEOUS EXPENSE	\$ 2,750	\$ 666.67	\$ (2,083)	\$ 2,000	\$ (750)
Purchase Transportation	\$ 6,417	\$ 10,000	\$ 3,583	\$ 30,000.00	\$ 23,583
<b>TOTAL EXPENSES</b>	<b>\$ 9,167</b>	<b>\$ 10,667</b>	<b>\$ 1,500</b>	<b>\$ 32,000</b>	<b>\$ 22,833</b>

<b>FEDERAL Share</b>	<b>\$ 5,958.47</b>
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<b>Fund on Hand</b>	<b>3,208</b>
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	ADA				
	For the Period July 1, 2020 to February 28, 2021				
	YTD Actuals	YTD Budget	VARIANCE Under/(Over)	TOTAL FY 21 BUDGET	REMAINING BUDGET
<b>REVENUE</b>					
405 · FAREBOX REVENUE	\$ 441	\$ 2,333	\$ 1,892	\$ 3,500	\$ 3,059
405 · DURHAM & HADDAM REVENUE		\$ -	\$ -		\$ -
405 · MIDDLESEX HOSPITAL PHP		\$ -	\$ -	\$ -	\$ -
405 · OTHER REVENUE		\$ -	\$ -		\$ -
408 · ADVERTISING		\$ -	\$ -		\$ -
CARES ACT		\$ -	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 441</b>	<b>\$ 2,333</b>	<b>\$ 1,892</b>	<b>\$ 3,500</b>	<b>\$ 3,059</b>
<b>EXPENSES</b>	\$ -				
501 · LABOR	\$ 17,586	\$ 53,333	\$ 35,748	\$ 80,000	\$ 62,414
502 · FRINGE BENEFITS	\$ 4,751	\$ 26,667	\$ 21,916	\$ 40,000	\$ 35,249
503 · SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
503.01 · MANAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
503.10 · MAINTENANCE	\$ 4,665	\$ 16,000	\$ 11,335	\$ 24,000	\$ 19,335
504 · MATERIALS & SUPPLIES	\$ -	\$ -	\$ -		\$ -
505 · RENT & UTILITIES	\$ 1,174	\$ 2,000	\$ 826	\$ 3,000	\$ 1,826
506 · CASUALTY & LIABILITY COST	\$ -	\$ -	\$ -	\$ -	\$ -
507 · FUEL	\$ 3,362	\$ 20,667	\$ 17,304	\$ 31,000	\$ 27,638
509 · MISCELLANEOUS EXPENSE	\$ 2,640	\$ 2,333	\$ (307)	\$ 3,500	\$ 860
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 34,178</b>	<b>\$ 121,000</b>	<b>\$ 86,822</b>	<b>\$ 181,500</b>	<b>\$ 147,322</b>
<b>DEFICIT</b>	<b>\$ 30,000</b>	<b>\$ 118,667</b>	<b>\$ 88,667</b>	<b>\$ 178,000</b>	<b>\$ 148,000</b>

<b>Surplus/(Deficit)</b>	<b>(4,178)</b>
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<b>TROLLEY</b>	
<b>For the Period July 1, 2020 to April 30, 2021</b>	
	<b>YTD Actuals</b>
<b>REVENUE</b>	
405 · FAREBOX REVENUE	\$ -
405 · DURHAM & HADDAM REVENUE	\$ -
405 · MIDDLESEX HOSPITAL PHP	\$ 6,279
405 · OTHER REVENUE	
408 · MISCELLANEOUS	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 6,279</b>
<b>EXPENSES</b>	
501 · LABOR	\$ 4,352
502 · FRINGE BENEFITS	\$ 328
503 · SERVICES	\$ -
503.01 · MANAGEMENT	\$ -
503.10 · MAINTENANCE	\$ 682
504 · MATERIALS & SUPPLIES	\$ -
505 · RENT & UTILITIES	\$ -
506 · CASUALTY & LIABILITY COST	\$ -
507 · FUEL	\$ 917
509 · MISCELLANEOUS EXPENSE	\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 6,279</b>
<b>DEFICIT</b>	<b>\$ -</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>

**STATEMENT OF CASH FLOWS**  
**June 14 through August 30, 2020**

ESB Regular Checking	\$232,450
ESB Payroll Checking	\$54,753
ESB Capital Checking	\$44,560
ESB Savings	\$86,900
<b>Total</b>	<b>\$418,663</b>

	June 14 2021	July 2021	August 2021
<b>Account Payable</b>			
Payroll	\$ 45,000	\$ 95,000	\$ 95,000
Benefits	\$ 20,000	\$ 35,000	\$ 35,000
CIRMA	\$ -	\$ 10,110	\$ -
Fuel	\$ -	\$ 30,000	\$ 30,000
Management Services	\$ 15,162	\$ 15,162	\$ 15,162
Services	\$ 5,000	\$ 20,000	\$ 20,000
Insurance	\$ -	\$ 3,000	\$ 3,000
Maintenance	\$ -	\$ 12,000	\$ 12,000
ETD Monthly Expenses	\$ 5,000	\$ 7,500	\$ 7,500
<b>Total Expenses</b>	<b>\$ 90,162</b>	<b>\$ 227,772</b>	<b>\$ 217,662</b>

<b>Account Receivable</b>			
DOT 2020-2021	\$ -	\$ 61,500	\$ 11,499
DOT 2021-2022	\$ -	\$ 251,200	\$ 44,700
Municipal Grant Program	\$ -	\$ 63,541	
FTA CAPITAL (State) 2020-2021	\$ 17,118	\$ -	
FTA CAPITAL 2020-2021	\$ 3,442		\$ -
Madison/Middletown	\$ 23	\$ -	\$ -
CARES ACT URBAN	\$ 70,861	\$ -	\$ -
X-MILE	\$ 28,597	\$ 15,000	\$ 15,000
AAA	\$ 147	\$ 623	\$ 623
MAT	\$ 13,050		\$ 3,325
Town of Haddam	\$ -	\$ 2,350	\$ 2,350
Towns Dues	\$ -	\$ 100,000	\$ 66,110
Greater Hartford TD	\$ -	\$ 1,769	\$ -
RTAP	\$ -	\$ -	\$ 8,559
Fares Revenue	\$ 2,000	\$ 4,000	\$ 4,000
<b>Total Revenue</b>	<b>\$ 135,237</b>	<b>\$ 499,983</b>	<b>\$ 156,166</b>

Cash at beginning of period	\$ 418,663	\$ 463,738	\$ 735,949
Cash at the end of period	\$ 463,738	\$ 735,949	\$ 674,453

Line of credit available                   \$     300,000

**ESTUARY TRANSIT DISTRICT  
PROPOSED BUDGET REPORT FOR 2021-2022**

	7/1/2019 - 6/30/2020		7/1/2021- 6/30/2022	
	Actual Revenue	Actual Expenses	Proposed Revenue	Proposed Expenses
<b>SOURCE OR CLASSIFICATION</b>				
1. Fare Revenue	\$ 94,900		\$ 110,075	
2. Federal Funds	\$ 399,725		\$ 599,785	
3. State Funds	\$ 1,280,750		\$ 2,430,875	
4. Town Appropriations	\$ 159,650		\$ 166,100	
5. Other Revenue	\$ 22,625		\$ 53,950	
7. Salary, Wages and Benefits		\$ 1,213,450		\$ 2,030,925
8. Services		\$ 385,500		\$ 395,700
9. Rent and Utilities		\$ 53,850		\$81,550
10. Insurance		\$ 22,100		\$ 46,000
11. Operating Expenses		\$ 219,950		\$ 537,675
11. Office Supply		\$ 18,200		\$ 19,425
12. Other Expenses		\$ 38,350		\$ 21,650
12. Purchase Transportation		\$ 6,250		\$ 190,550
13. Contingency		\$ -		\$ 37,310
<b>BUDGET TOTALS:</b>	<b>\$ 1,957,650</b>	<b>\$ 1,957,650</b>	<b>\$ 3,360,785</b>	<b>\$ 3,360,785</b>

ESTUARY TRANSIT DISTRICT  
UNRESTRICTED FUNDS BALANCE  
AS OF 06/30/20 (\$515,531)





## ESTUARY TRANSIT DISTRICT PROPOSED BUDGET FY 2021-2022

	ADM TOTAL	OPS TOTAL	GRAND TOTAL	Regional Shuttle		RS TOTAL	RIVER Ext
				ADM	OPR		
Fares Revenue		90,075	90,075		55,000	55,000	1,700
AAA Subsidy		20,000	20,000		2,500	2,500	400
Town Fares Subsidy		3,250	3,250		2,500	2,500	250
Maximum Federal Subsidy	42,600	390,750	433,350	21,150		21,150	43,000
Maximum State Subsidy	998,900	1,230,975	2,229,875	984,700	649,950	1,634,650	43,000
Maximum Local subsidy	16,650	41,500	58,150	8,400	35,700	44,100	
Federal CARES Act	14,250	152,185	166,435	13,750	86,350	100,100	3,350
Municipal		201,000	201,000				
OTHER Revenue(PHP,H&D), Advertising		53,950	53,950		30,000	30,000	
Local Share		104,700	104,700		64,550	64,550	
<b>Total Revenue</b>	<b>1,072,400</b>	<b>2,288,385</b>	<b>3,360,785</b>	<b>1,028,000</b>	<b>926,550</b>	<b>1,954,550</b>	<b>91,700</b>
Salary \$ Wages	401,700	992,275	1,393,975	394,000	398,000	792,000	45,025
Benefits	203,500	433,450	636,950	200,000	179,500	379,500	13,300
Printing & Adv.	2,250	21,250	23,500	2,000		2,000	
Management	240,000	0	240,000	216,000		216,000	
Professional Services	116,850	15,350	132,200	113,200		113,200	
Office Rent and Utilities	67,350	14,200	81,550	63,800	5,000	68,800	550
Office Supplies	5,000	14,425	19,425	4,500		4,500	0
Insurance	33,000	13,000	46,000	32,000		32,000	0
Miscellaneous	2,750	15,175	17,925	2,500	2,250	4,750	250
Uniform	0	3,725	3,725		1,250	1,250	150
Maintenance	0	239,175	239,175		80,000	80,000	9,325
Fuel Purchase	0	298,500	298,500		101,000	101,000	11,900
Purchase Transportation	0	31,000	31,000			0	
Summer Pilot Programs		159,550	159,550		159,550	159,550	
Contingency	0	37,310	37,310			0	11,200

<b>Total expenses</b>	<b>1,072,400</b>	<b>2,288,385</b>	<b>3,360,785</b>	<b>1,028,000</b>	<b>926,550</b>	<b>1,954,550</b>	<b>91,700</b>
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<b>Under/(Over)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>Days of Service</b>						<b>307</b>	<b>255</b>
<b>Hours of Service</b>						<b>15,650</b>	<b>1,800</b>
<b>Service Miles</b>						<b>263,250</b>	<b>27,500</b>
<b>Passenger Trips</b>							

Mid Shore	Madison Shuttle	TOC		TOC TOTAL	MGP	DAR& Haddam	Taxi Voucher	SS ADA	Micro Transit	GRAND TOTAL
		ADM	OPS							
3,000	1,000		500	500	1,000	500	16,000	3,500	7,875	90,075
300	300		2,000	2,000	8,500	6,000				20,000
250	250									3,250
103,000	120,000	21,450	17,250	38,700			18,500	89,000		433,350
103,000	30,000	14,200	11,400	25,600			3,500	89,000	301,125	2,229,875
		8,250	5,800	14,050						58,150
7,625	7,050	500	1,750	2,250		46,060				166,435
					201,000					201,000
			14,450	14,450		9,500				53,950
						40,150				104,700
<b>217,175</b>	<b>158,600</b>	<b>44,400</b>	<b>53,150</b>	<b>97,550</b>	<b>210,500</b>	<b>102,210</b>	<b>38,000</b>	<b>181,500</b>	<b>309,000</b>	<b>3,360,785</b>
94,000	67,000	7,700	28,250	35,950	85,000	44,000		80,000	151,000	1,393,975
35,000	25,500	3,500	7,150	10,650	44,500	14,500		40,000	74,000	636,950
2,100	4,150	250		250			4,500		10,500	23,500
		24,000		24,000						240,000
		3,650		3,650	5,000	10,350				132,200
1,650	1,550	3,550	450	4,000	1,450	550		3,000		81,550
0		500		500	5,375	550			8,500	19,425
0		1,000		1,000	13,000					46,000
775	725	250	200	450	675	300	2,500	2,500	5,000	17,925
400	375		100	100	300	150		1,000		3,725
27,950	26,000		7,500	7,500	24,200	11,200		24,000	29,000	239,175
35,700	33,300		9,500	9,500	31,000	14,100		31,000	31,000	298,500
				0			31,000			31,000
										159,550
19,600				0		6,510				37,310

217,175	158,600	44,400	53,150	97,550	210,500	102,210	38,000	181,500	309,000	3,360,785
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\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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255	255	255	255	255	306	306				
3,800	3,600	1,270	4,350	2,300	4,525	6,770	37,295			
104,000	99,500	25,500	82,000	48,500	90,500	108,900	740,750			

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### Summary Of Major Changes

	<b>Salary</b>	<b>Benefits</b>	<b>TOTAL</b>	
Maintenance Director	\$ 80,000	\$ 45,000	\$ 125,000	
HR Manager	\$ 75,000	\$ 36,200	\$ 111,200	
Procurement Manager	\$ 65,000	\$ 34,800	\$ 99,800	
Lead Supervisor	\$ 54,000	\$ 36,750	\$ 90,750	
Special Project Manager	\$ 30,000	\$ 15,125	\$ 45,125	50%
<b>TOTAL</b>	<b>\$ 304,000</b>	<b>\$ 167,875</b>	<b>\$ 471,875</b>	
Rent			\$ 31,800	
Utilities			\$ 15,000	
Insurance			\$ 12,000	
Security			\$ 80,600	
			<b>\$ 139,400</b>	
Summer Pilot			<b>\$ 159,550</b>	
Total	\$ 770,825			



ESTUARY TRANSIT DISTRICT PROJECTED BUDGET FY 2020-2021

	ADM TOTAL	OPS TOTAL	GRAND TOTAL	Regional Shuttle		RS TOTAL	RIVER Ext	Mid Shore	Madison Shuttle	TOC		TOC TOTAL	MGP	DAR& Haddam	Taxi Voucher	SS ADA	Micro Transit	GRAND TOTAL
				ADM	OPR					ADM	OPS							
Fares Revenue		90,075	90,075		55,000	55,000	1,700	3,000	1,000		500	500	1,000	500	16,000	3,500	7,875	90,075
AAA Subsidy		20,000	20,000		2,500	2,500	400	300	300		2,000	2,000	8,500	6,000				20,000
Town Fares Subsidy		3,250	3,250		2,500	2,500	250	250	250									3,250
Maximum Federal Subsidy	42,600	390,750	433,350	21,150		21,150	43,000	103,000	120,000	21,450	17,250	38,700			18,500	89,000		433,350
Maximum State Subsidy	371,900	1,071,425	1,443,325	357,700	490,400	848,100	43,000	103,000	30,000	14,200	11,400	25,600			3,500	89,000	301,125	1,443,325
Maximum Local subsidy	16,650	41,500	58,150	8,400	35,700	44,100				8,250	5,800	14,050						58,150
Federal CARES Act	14,250	148,930	163,180	13,750	86,350	100,100	3,350	7,625	7,050	500	1,750	2,250		42,805				163,180
Municipal		201,000	201,000										201,000					201,000
OTHER Revenue(PHP,H&D), Advertising		53,950	53,950		30,000	30,000					14,450	14,450		9,500				53,950
Local Share		101,445	101,445		64,550	64,550								36,895				101,445
<b>Total Revenue</b>	<b>445,400</b>	<b>2,122,325</b>	<b>2,567,725</b>	<b>401,000</b>	<b>767,000</b>	<b>1,168,000</b>	<b>91,700</b>	<b>217,175</b>	<b>158,600</b>	<b>44,400</b>	<b>53,150</b>	<b>97,550</b>	<b>210,500</b>	<b>95,700</b>	<b>38,000</b>	<b>181,500</b>	<b>309,000</b>	<b>2,567,725</b>
Salary \$ Wages	77,700	992,275	1,069,975	70,000	398,000	468,000	45,025	94,000	67,000	7,700	28,250	35,950	85,000	44,000		80,000	151,000	1,069,975
Benefits	35,500	433,450	468,950	32,000	179,500	211,500	13,300	35,000	25,500	3,500	7,150	10,650	44,500	14,500		40,000	74,000	468,950
Printing & Adv. Management	2,250	21,250	23,500	2,000		2,000		2,100	4,150	250		250			4,500		10,500	23,500
Professional Services	240,000	0	240,000	216,000		216,000				24,000		24,000						240,000
Office Rent and Utilities	36,150	15,350	51,500	32,500		32,500				3,650		3,650	5,000	10,350				51,500
Office Supplies	35,050	14,200	49,250	31,500	5,000	36,500	550	1,650	1,550	3,550	450	4,000	1,450	550		3,000		49,250
Insurance	5,000	14,425	19,425	4,500		4,500	0	0		500		500	5,375	550			8,500	19,425
Miscellaneous	11,000	13,000	24,000	10,000		10,000	0	0		1,000		1,000	13,000					24,000
Uniform	2,750	15,175	17,925	2,500	2,250	4,750	250	775	725	250	200	450	675	300	2,500	2,500	5,000	17,925
Maintenance	0	3,725	3,725		1,250	1,250	150	400	375		100	100	300	150		1,000		3,725
Fuel Purchase	0	239,175	239,175		80,000	80,000	9,325	27,950	26,000		7,500	7,500	24,200	11,200		24,000	29,000	239,175
Purchase Transportation	0	298,500	298,500		101,000	101,000	11,900	35,700	33,300		9,500	9,500	31,000	14,100		31,000	31,000	298,500
Contingency	0	31,000	31,000			0						0			31,000			31,000
<b>Total expenses</b>	<b>445,400</b>	<b>2,122,325</b>	<b>2,567,725</b>	<b>401,000</b>	<b>767,000</b>	<b>1,168,000</b>	<b>91,700</b>	<b>217,175</b>	<b>158,600</b>	<b>44,400</b>	<b>53,150</b>	<b>97,550</b>	<b>210,500</b>	<b>95,700</b>	<b>38,000</b>	<b>181,500</b>	<b>309,000</b>	<b>2,567,725</b>

Under/(Over)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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Days of Service				307			255	255	255		255		255	255		306	306
Hours of Service				15,650			1,800	3,800	3,600		1,270		4,350	2,300		4,525	6,770
Service Miles				263,250			27,500	104,000	99,500		25,500		82,000	48,500		90,500	108,900
Passenger Trips																	740,750